



# G-4 Welcome, ACES Worldwide Food Workshop

June 21, 2007



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**CALL TO DUTY**  
**BOOTS ON THE GROUND**

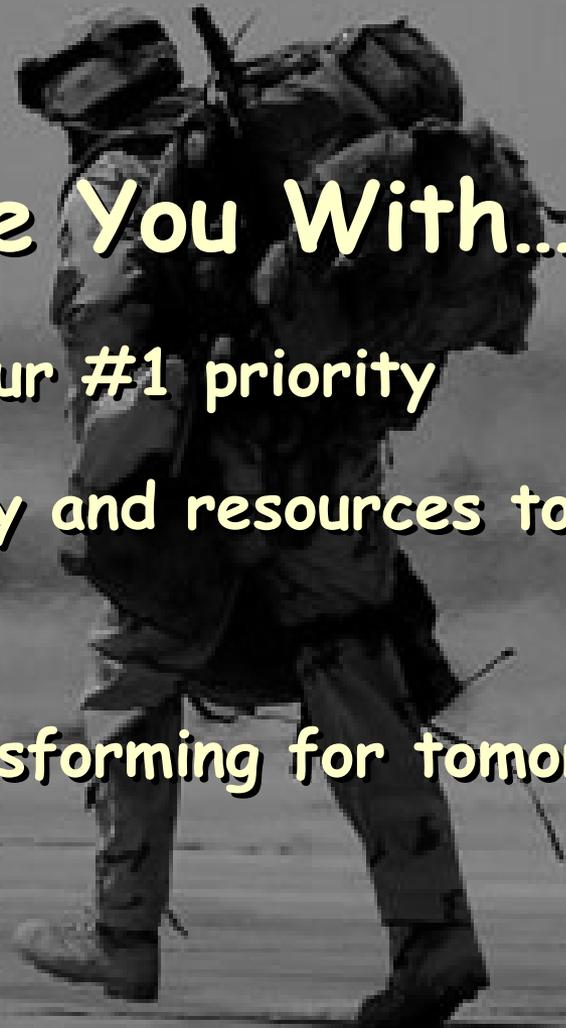
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# What I Hope To Leave You With...

- Supporting the warfighter is our #1 priority
- We're doing all we can in policy and resources to keep the Army Food program strong
- We are at war today and transforming for tomorrow





# THE ARMY VISION

## Army Vision

The Army Vision is to remain the preeminent land power on earth - the ultimate instrument of national resolve - that is both ready to meet and relevant to the challenge of the dangerous and complex 21st century security environment

## Adaptive Leaders

Innovative, adaptive and confident in leading Soldiers and civilians. Leading change, building teams, confronting uncertainty and solving complex problems.



**Soldiers Our Centerpiece**  
Living the Warrior Ethos - on duty protecting the Nation and the society they serve.

## Agile Institutional Base

Providing relevant and ready land forces and capabilities to the Combatant Commanders while transforming. Leading change to create the future Army. Providing the people, resources, quality of life, and infrastructure critical to the success of America's Army.

## Full Spectrum Modular Forces

Rapidly deployable, full-spectrum, networked, adaptive and more powerful. Enabling joint and expeditionary operations with interagency and multinational partners. Executing protracted campaigns to protect freedom, deter adversaries; if required, defeat our enemies, secure peace and provide stability and reconstruction.



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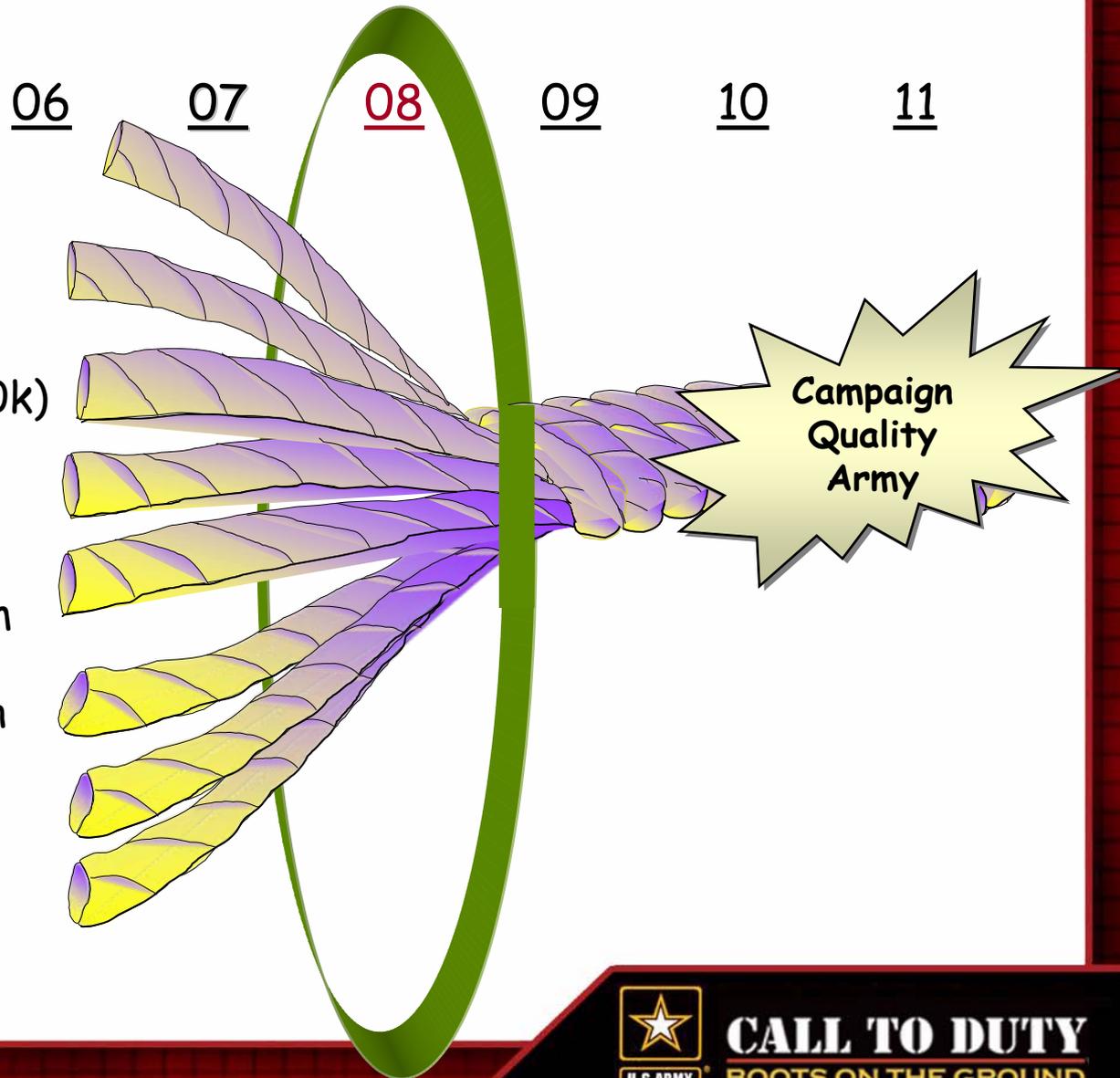
**BOOTS ON THE GROUND**

*A Culture of Continuous Improvement*



# THE STRATEGIC CONTEXT

- ❑ AC/ RC rebalance
- ❑ Army transformation
- ❑ Inter-global Positioning and Basing Strategy (50k)
- ❑ Base Realignment and Closing (BRAC)
- ❑ Global War on Terrorism
- ❑ Business transformation
- ❑ Reset / modernization
- ❑ Leader development



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*Superb Leadership is Crucial to Success!*



# ARMY LOGISTICS VISION

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A joint-capable logistics community that maintains domain-wide visibility over requirements, resources, and priorities; that responds with speed and precision to the operational needs of the joint force commander; and that acts with unity of effort in the planning and execution of logistics across the joint operations area.



**In an environment of continuous business transformation and innovation...**



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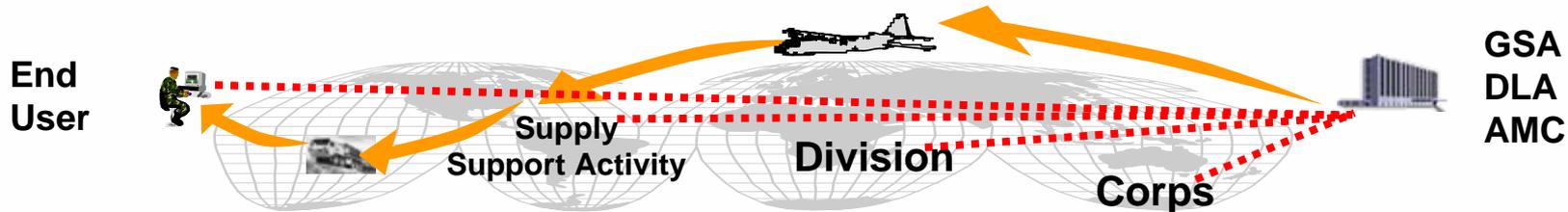
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# In Our G-4 Rucksack:

- ❑ **Strategic Readiness:** Maintain 360 degree view of equipment readiness – current and future- of all Army units throughout the ARFORGEN cycle (deployed, training, resetting).
- ❑ **Futures:** Plan, synchronize and steer the implementation of the logistics portion of the Army Transformation Campaign Plan, to enable logistics joint interdependency through the CSS concept of support.
- ❑ **Logistics Domain Automation:** Develop and implement an aggressive Logistics Automation Governance plan that enhances fielding modern logistics warfighting and business automation architecture and retires legacy systems in support of a modular force.
- ❑ **Policy:** Rapidly and proactively modernize policy staffing and fielding.
- ❑ **Business Transformation and Innovation:** On point to deploy and synchronize Lean Six Sigma initiatives to accelerate log business transformation and innovation.

# Logistics Transformation



- Single Army Enterprise** versus *disparate, stove piped functionality*
- Common Operating Picture (COP) & Total Asset Visibility (TAV)**
- Vertical and Horizontal Visibility** across the Enterprise
- Combat Support (CS) and Combat Service Support (CSS)**

**End to End Solution – Manufacturer to Foxhole**



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# CRITICAL LOGISTICS CAPABILITIES

## □ Integrated Joint Capable C2

- Leverage Joint and strategic partners
- Planned Joint interdependency
- Serve as a JLTF if designated



## □ Unity of Effort

- Single log commander
- Unified, adaptive supply chain\*

## □ Enterprise-wide visibility

- See requirements in real time
- Connect anywhere - non line-of-sight\*
- On demand, 24 / 7, interoperable
- Logistics, Personnel, Medical and Engineers (Operational Sustainment)

## □ Rapid, Precise Logistics Support

- Modernize theater distribution\*
- Rapidly open a theater\* enabling Joint force reception
- Tailorable modular structure
- Link tactical to strategic
- Sustainment at day 1



\* FY 03-05 G4 Focus Areas





# ONE THING REMAINS CONSTANT



## The Soldier as the Centerpiece of the Army

Living the Warrior Ethos - on duty protecting the Nation and the society they serve. Taking care of the Soldier is our solemn responsibility

A values - based organization



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# TOTAL ARMY FOOD PROGRAM

- ❑ SUBSISTENCE IS A LEGAL REQUIREMENT AND A PERSONNEL COST
- ❑ CENTRALLY MANAGED ACCOUNT.....OVER \$4 Billion a year
- ❑ VERY DEPENDENT ON SUPPLEMENTAL BUDGETS
- ❑ WE'VE GOT THE BEST OPERATIONAL RATIONS IN THE WORLD
- ❑ COMMANDERS WANT TO KEEP THEIR COOKS
- ❑ WE'VE MAINTAINED OUR 92G FORCE STRUCTURE IN OUR TO&E's....
- ❑ AN EXPEDITIONARY ARMY IN CURRENT STRATEGIC ENVIRONMENT DEMANDS AN ORGANIC CAPABILITY.....NOT PROVIDED JUST BY CONTRACTORS



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**ARMY STRONG**

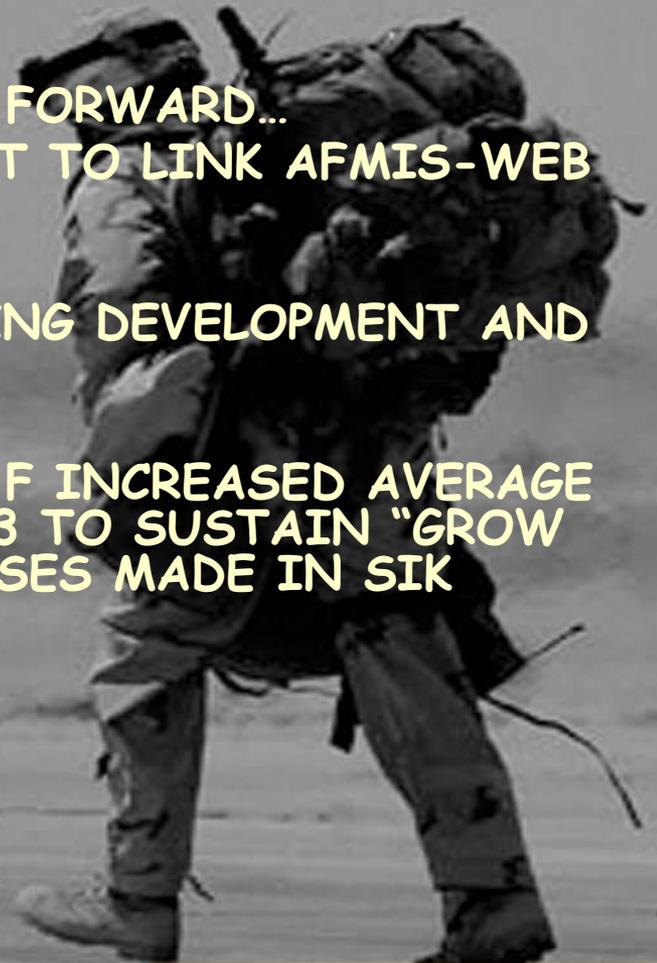
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# TOTAL ARMY FOOD PROGRAM

- ACCOUNTING TRANSFORMATION MOVING FORWARD...
  - INCLUDES A LEAN SIX SIGMA PROJECT TO LINK AFMIS-WEB WITH DFAS FINANCIAL SYSTEMS
  - RETURN TO LINE ITEM ACCOUNTING
  - TACTICAL AFMIS FOR THE AOR NEARING DEVELOPMENT AND FIELDING
  
- SUBSISTENCE BUDGET CHANGES.....QLOG.F INCREASED AVERAGE OF 10.5% A YEAR BETWEEN FY08 AND FY13 TO SUSTAIN "GROW THE ARMY" INCREASES.....SIMILAR INCREASES MADE IN SIK ACCOUNT



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# TOTAL ARMY FOOD PROGRAM CHALLENGES AHEAD

- ❑ KEEPING OUR 92G ARMY COOKS GAINFULLY EMPLOYED IN DFAC OPERATIONS
- ❑ UPGRADING/CUTTING COSTS IN DFAC DESIGN
- ❑ GET THE UGR-E AND FSR OUT THERE TO SOLDIERS & MARINES ASAP.....FIRST BURST LANDING IN AOR NOW! .....MUST GET PRODUCTION UP TO MEET DEMAND
- ❑ MAINTAIN OUR R&D CAPABILITY
- ❑ MAINTAIN OUR FUNDING FOR OUR RECOGNITION PROGRAMS



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